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**RESOLUTION OF THE BOARD OF COMMISSIONERS
OF THE DAUPHIN COUNTY, PENNSYLVANIA
AUTHORIZING SUBMISSION OF THE AMENDED 2021 ACTION PLAN
FOR
HOUSING AND COMMUNITY DEVELOPMENT PROGRAMS**

RESOLUTION NO. 16-2022

WHEREAS, under Title I of the Housing and Community Development Act, the Secretary of the U.S. Department of Housing and Urban Development (HUD) has made grants to the County of Dauphin Pennsylvania, to implement Community Development Block Grant (CDBG) Programs; and

WHEREAS, under Title II of the Cranston-Gonzales National Affordable Housing Act of 1990, as amended, HUD has made grants to the County of Dauphin Pennsylvania, to implement the HOME Program; and

WHEREAS, the County of Dauphin submitted and HUD approved the County's 2017-2021 Consolidated Plan for Community Planning and Development Programs; and

WHEREAS, the County's **AMENDED** Action Plan for 2021 is consistent with the goals and objectives established in the 2017-2021 Consolidated Plan; and

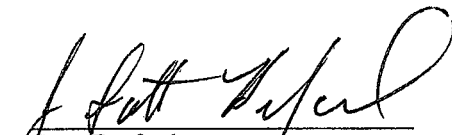
WHEREAS, a public hearing was held to review the **AMENDED** 2021 Annual Action Plan

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Dauphin County, Pennsylvania, that:

1. The **AMENDED** 2021 Action Plan for the County of Dauphin is hereby approved in all respects.
2. The Chairman of the Board of Commissioners hereby is authorized and directed to submit the Action Plan/ Consolidated Plan to HUD allowing for the inclusion of public comments and the responses to those comments and to provide any supplemental or revised data which HUD may request in connection with its review.
3. The Chairman Commissioner is hereby authorized and directed to execute grant/loan agreements under the CDBG and HOME Programs.

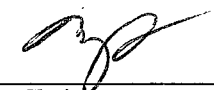
Approved this 29 day of June, 2022.

ATTEST:



Scott Burford,
Chief Clerk/Chief of Staff


**BOARD OF COMMISSIONERS
THE COUNTY OF DAUPHIN**



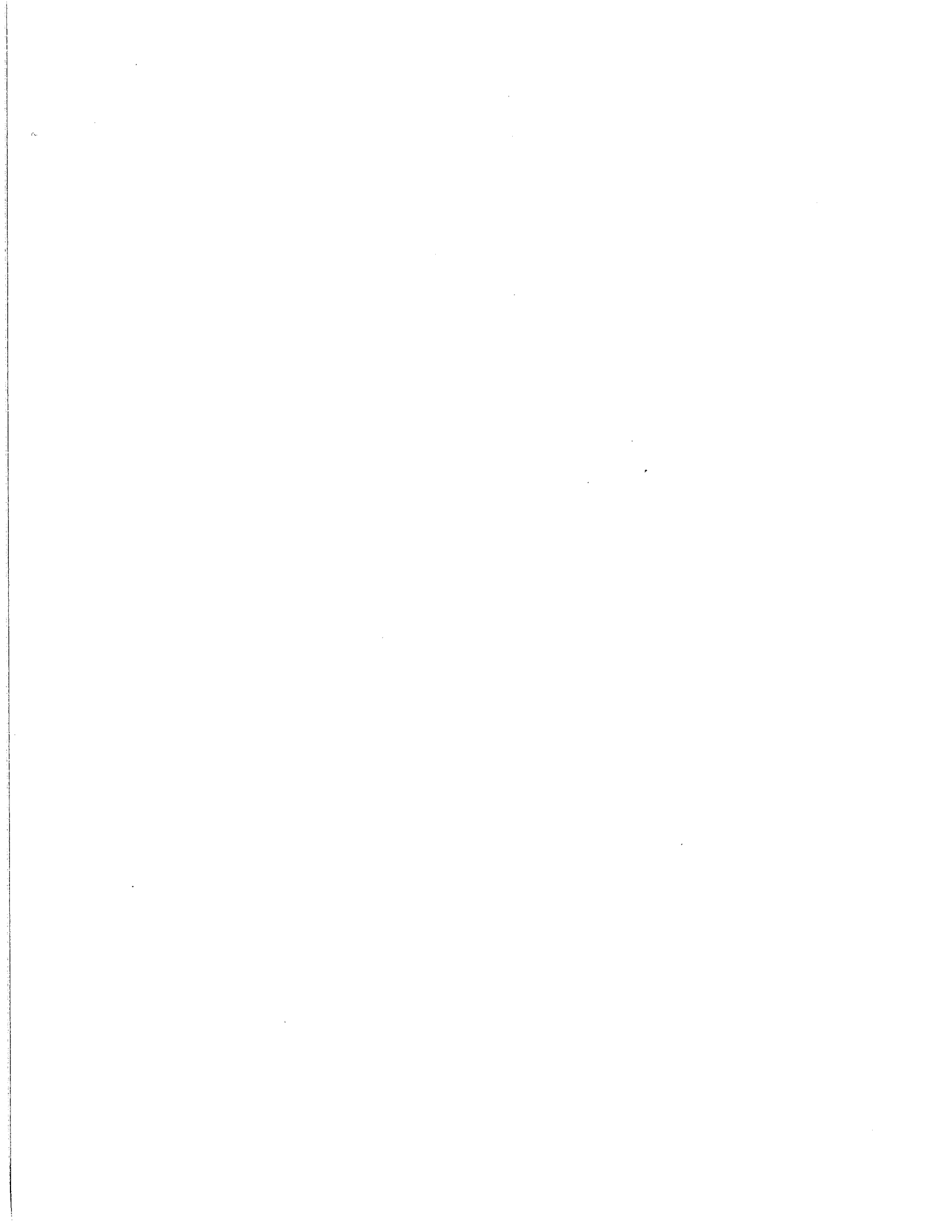
Mike Pries, Chairman



Chad Saylor, Vice-Chairman



George P. Hartwick, III, Secretary



Revision of multiple CDBG activities. Middletown Borough Police Dept. and The ARC of Dauphin County will be removed and their funding will be reallocated to other projects. Dauphin County is also reallocating monies that were earmarked for CHDO operating expenses to CHDO set-aside funds.

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

Dauphin County, located in the Commonwealth of Pennsylvania is recognized by the U.S. Department of Housing and Urban Development as an entitlement community. Dauphin County originally received this designation in 2001, making Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME) and Emergency Solutions Grants (ESG) funds available to the County on an annual basis. The Dauphin County Office of Community and Economic Development, through its Economic Development Corporation, administers only the CDBG and HOME programs, and not the ESG program. The ESG program is administered by the Dauphin County Department of Human Services.

As required under Federal regulations for the utilization of CDBG and HOME funds, Dauphin County must prepare a larger 5-Year Consolidated Plan (CP) on a rotating 5-year schedule along with an Annual Action Plan (AP) which lays out the annual CDBG and HOME investments that will help Dauphin County achieve the 5-year goals outlined in the 5-Year Consolidated Plan. The current Dauphin County CP runs from 2017-2021 and the County is in the process of preparing the 2022-2026 plan. The enclosed Annual Action Plan outlines planned activities in Program Year 2021 being taken to meet the goals and objectives outlined in the 2017-2021 Consolidated Plan.

Dauphin County achieves its CP and AP goals and objectives by annually allocating CDBG and HOME funds to local subrecipients and its Community Housing Development Organization (CHDO) to carry out CDBG and HOME eligible activities. Through the Dauphin County Economic Development Corporation (EDC), Dauphin County provides these allocations under the direction and authorization of the Dauphin County Commissioners. CDBG-funded projects serve a broad range of activities from infrastructure and public facilities projects to supporting public service delivery. HOME-funded projects are focused on creating and promoting affordable housing through annual CHDO Set-Aside funds for development of new housing by designated CHDOs, CHDO operating support, and direct administration of the First Time Homebuyer and HOME Rehab Programs.

As will be outlined in more detail, the planned CDBG and HOME activities for 2021 build upon previous investments in affordable housing, infrastructure and public services while also catalyzing new initiatives that further each program's objectives identified in the Consolidated Plan. While the COVID-19

pandemic forced Dauphin County to adjust administrative resources to pandemic response, we feel the 2021 Action Plan provides continuity in investing in impactful CDBG and HOME activities that help Dauphin County meet its 5-Year Consolidated Plan goals and objectives.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Dauphin County will continue to follow previously implemented performance measurements prescribed by the U.S. Department of Housing and Urban Development. All activities funded in Fiscal Year 2021 will address one of the following primary objectives:

- Create suitable living environments (through promotion of affordable housing and investment in public infrastructure)
- Provide decent affordable housing (through homeownership and rehabilitation support)
- Create economic opportunity (through investments in public services providing job training, education, and job training to vulnerable populations)

In addition, all funded activities will achieve one of the three following outcomes:

- Improve availability/accessibility of infrastructure, affordable housing, and public services
- Improve affordability
- Improve sustainability

The activities and programs included in the 2021 Action Plan are consistent with the goals and objectives outlined in Dauphin County's 2017-2021 Consolidated Plan. CDBG and HOME funds will be directed toward accomplishing the following:

- To provide decent affordable housing
- To upgrade public infrastructure
- To assist in the provision of public services
- To assist first-time homebuyers and advance affordable housing.

It is important to note that the COVID-19 pandemic has created an additional context in which Dauphin County views its goals and objectives when allocating current and future CDBG and HOME funds. As noted in the Consultation section, key stakeholders have been significantly impacted by the pandemic. COVID-19 has forced Dauphin County to both modify its approach to developing the 2021 Annual Action Plan and the context in which future program goals and outcomes are considered.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Despite the COVID-19 pandemic, Dauphin County has continued to take proactive steps to address housing and community development needs across the County. In order to select quality projects, Dauphin County assessed needs throughout the county while also considering what programs have been successful, which subrecipients have a track record project performance, and what new initiatives are needed to serve LMI communities best. The result is investment of 2021 CDBG/HOME dollars in continuing successful programs and projects that serve target communities, addressing needs in traditionally underserved parts of the county, and investing in new initiatives in response to evolving needs.

Recognizing existing programs that have aided in promoting affordable housing, Dauphin County will invest 2021 HOME/CDBG dollars in the Dauphin County First-Time Homebuyers Program, the Dauphin County Home Rehabilitation Program, and the Fair Housing Council of Central Pennsylvania's Housing Counseling Program. These support programs continue to dovetail with construction of new affordable housing to meet the goal of providing and advancing homeownership and housing of LMI families. Northern Dauphin County continues to be underserved in new affordable housing construction--although a significant deficit exists county-wide in terms of owner-occupied, rental, and transitional housing. To address this, Dauphin County will target CHDO Set Aside Funds for a yet-to-be identified project in Northern Dauphin County while also using prior CDBG/HOME awarded funds to finish work related to the Frank S. Brown Boulevard Town Home Project in Steelton.

Regarding public infrastructure, a similar trend emerged regarding the unmet needs in Northern Dauphin County, leading to 5 of 8 public facilities/infrastructure projects being invested in the region. Dauphin County also looked at continuing to invest in subrecipients that have had a successful track record of delivering projects in recent years or demonstrated capacity to execute effectively. These include investments in the Lykens Borough Authority Water Storage Tank Project, the Elizabethville Authority Water Line Replacement Project, the South Hanover Sewer Project, and the Borough of Highspire Roadway Improvements Project. New applicants in which we are investing due to demonstrated need are the Williamstown Borough Authority Water Meter Replacement Project, the Just for Today Veterans Recovery Center Project, and the Dauphin County Library Your Place Renovation Project. We will place these newer subrecipients at the top of the list for monitoring due to their newness to the CDBG program.

For public services, as stated previously, Dauphin County will continue to invest in the affordable housing support programs that have successfully served the county for years and will also invest in some historically successful non-housing public service projects while providing new investments in areas of emerging need. Continued investments in successful subrecipients includes the Chris "Handles" Franklin Edgemont Learning Center Project, Communities in Schools Program, and Habitat for Humanity's Blight

Remediation Program. New projects in response to emerging needs include investment in the Steelton Police Departments' Co-Responder Programs in response to needed reforms in policing in LMI communities and a new investment in the Salvation Army Family Table Program, which provides food security and basic needs that have skyrocketed due to COVID-19.

Dauphin County considered a risk assessment of each applicant based on factors including capacity, past project performance, status of previous monitoring's, and complexity of project to improve timeliness, compliance, and project delivery.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As part of the County's ongoing efforts to notify and engage the public in the annual planning process, the County held two publicly advertised outreach meetings. One meeting was held on April 5, 2021 and the other was held on May 10, 2021. The meeting in April was held at the Dauphin County office of the Department of Community and Economic Development located at 3211 North Front Street, Harrisburg, PA at 10:00 a.m. Teleconference options were also provided to the public through public advertisements in the Patriot News (the largest publication of general circulation) and on the county website. The public meeting that was scheduled for May 10, 2021 was offered through the Zoom platform.

The meetings invited the public to participate in the annual development process and to provide feedback or questions on the Annual Action Plan, planned projects, and process. The Public was also offered a 15-day review period after the Action Plan was drafted to review and submit written comments on the plan prior to submission to HUD. This period took place between April 29, 2021 and May 13, 2021 and was publicly advertised in the Patriot News. Drafts of the plan were made available at the Dauphin County Office of Community and Economic Development as well as on the county website.

Dauphin County was also proactive in outreach to solicit applications from a broad range of stakeholders. This included hard copy correspondence, personal outreach, and making the application widely available in hard copy and digital format.

Stakeholder consultation meetings were arranged via direct outreach to the County's list of various social services providers and affordable housing stakeholders. Outreach consisted of written outreach, e-mail outreach, and direct telephone outreach. Due to COVID-19, stakeholder meetings were forced to be held virtually via the ZOOM meeting platform on February 24, 2021, March 3, 2021, and March 10, 2021 at 1PM. All three meetings were attended by a broad range of stakeholders that surpassed participation in 2020 and provided critical and timely feedback to consider as part of the 2021 Action Plan.

Citizen Participation: In lieu of the substantial amendment, the following Citizen Participation took place. A public notice was published in the paper of local circulation (The Patriot News) on May 17, 2022. A draft copy of the Amended 2021 Annual Action Plan was posted to the website. The time frame for the public comment period was May 18, 2022 through June 16, 2022. A virtual public hearing was held on June 6, 2022. The Amended 2021 Action Plan was brought to the Commissioner's meeting on June 22, 2022 for approval.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Despite broad public advertisement both in print and online, there were no public comments received. Dauphin County will explore additional strategies to solicit public comments in future plans post-COVID.

Summary of public comments from the Substantial Amendment:

6. Summary of comments or views not accepted and the reasons for not accepting them

Not applicable.

7. Summary

The County has great disappointment in the lack of public citizen participation. A discussion will be had about different, and more effective ways of notifying the public of our meetings including social media, online advertising, and more direct forms of public outreach. The onset of the COVID-19 pandemic limited staff ability to focus on expanding public participation mediums but the county intends to explore these in the post-COVID environment.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	DAUPHIN COUNTY	Department of Community and Economic Development
HOME Administrator	DAUPHIN COUNTY	Department of Community and Economic Development

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

George H. Connor, Director

Dauphin County Department of Community and Economic Development

3211 North Front Street, Suite 301-C

Harrisburg, PA 17011

gconnor@dauphinc.org

717-780-6250

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

Despite ongoing COVID-19 restrictions, Dauphin County had productive stakeholder meetings with increased participation compared to 2020. The County reached out to approximately 60 separate stakeholders for input and held three virtual stakeholder meetings on February 24th, March 3rd, and March 10th, 2021 due to ongoing COVID social distancing precautions. A total of 36 different individuals from 28 stakeholders took part in the meetings. Additional individual outreach was conducted for stakeholders in areas not covered by meeting participants. New areas of consultation included broadband in response to the lack of participation in the 2020 stakeholder process.

As expected, the impact of COVID-19 dominated the majority of conversation at each meeting. Key takeaways and trends included:

- Lack of broadband access as an affordability issue on the Southern End of Dauphin County and an infrastructure issue on the Northern End highlighted by remote learning and work issues during COVID.
- Lack of affordable housing inventory, especially rental units, accessible units, and units adequate for large families.
- Concern about an upcoming surge in housing need due to the end of COVID-19 eviction moratoriums.
- Stigma deterring landlords from renting to Section 8 and LMI families.
- Increase in families with basic needs due to COVID.
- Need for greater workforce development, especially with vulnerable and LMI populations.

Overall, stakeholder consultations resulted in great ideas for future CDBG investments and fostered new communication between both county agencies and stakeholders, and between participants. All participants were given information on the CDBG program and were encouraged to develop project ideas for CDBG eligible activities. A comprehensive contact list was also provided to stakeholders to foster greater partnership building post-meeting.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Dauphin County and its agencies have worked diligently at maintaining an effective and efficient method of daily communication and coordination between housing, health and human services. This has included regular collaboration between County departments and agencies such as the Department of Community and Economic Development (DCED), Dauphin County Human Services, and the Housing Authority of Dauphin County (HACD). DCED staff participate regularly at HACD meetings and are an

integral part of their activities. Likewise, DCED staff sit on a multitude of non-profit boards, work daily with service providers and municipalities, and participate in regional municipal organizations. This approach allows Dauphin County to remain current on needs and trends "on the ground" while maintaining a broad network of stakeholder engagement.

One of the goals established in the AFH plan included the development of a best practices inventory for public outreach and community participation regarding affordable and/or multifamily housing development. In addition, the DCED will work in coordination with the HACD to contract with a HUD certified organization to conduct fair housing training for HACD and county staff and continues to work with Tri-County Regional Planning Commission Affordable Housing Work Group on reviewing and promoting affordable housing through local zoning.

The County further expanded outreach to a variety of groups and agencies during the course of the developing the 2021 Action Plan including stakeholders in emerging areas of need like broadband. New stakeholder consultations included: Dellicker Strategies, Dauphin County IT, and COMCAST (broadband), The Center for Employment Opportunities (reentry employment services), Capital Region Economic Development Corporation (economic development), The Program (substance abuse/housing), Dauphin County EMA (emergency management), and Christian Churches United (homelessness and social services). Another key strategy utilized in the 2021 stakeholder consultations was including the Dauphin County Department of Human Services at each meeting as a key participant to connect with and assist stakeholders as well as give overviews of current programs being offered by the department. Dauphin County found this addition to be very beneficial to continued coordination between private and governmental service providers.

As a regular practice within the administration, specific County agencies have taken it upon themselves to function in such a coordinated manner. While there are departments within the County, or even the Commissioners themselves, who assist in bringing the necessary parties together for specific objectives, much of this already takes place on behalf of the departments providing services daily. By having department staff members, such as those in Mental Health/Intellectual Disability (MH/ID), also being participating members of the local COC lead agency for the County (Capital Area Coalition on Homelessness), actions and efforts are easily and clearly communicated across departments. This also means that issues or opportunities identified by one department, can be quickly dispersed to service providers who work with other County agencies.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The lead COC agency functioning within Dauphin County is the Capital Area Coalition on Homelessness (CACH). While the City of Harrisburg also utilizes the same COC service as the County, CACH functions in a manner to coordinate specific efforts and activates with Dauphin County Department of Human

Services. The COC maintains a ten-year plan to end homelessness, entitled Home Run, which it revises every 5 years and updates as needed during the 5-year revision cycle. This plan provides ongoing updates as to the coordination and communication efforts between the COC and County departments. As described in the plan "the County has a full array of services to support individuals and families experiencing homelessness. While there may be an appropriate range of services, the availability of services to meet expressed need is often inadequate." The COC has a variety of coordinated initiatives it conducts along with County entities. These items include;

- Provision of emergency shelters
- Coordination between the County HA and the COC in the utilization of HMIS to identify persons who are truly homeless for prioritization within the County's HA services.
- Provision of transitional and permanent housing services.
- Coordination with faith-based groups to provide assistance to homeless individuals and families.
- Provisions of homeless prevention services such as rental assistance, utility assistance, job training and substance abuse assistance.
- Coordination with Dauphin County Redevelopment Authority on the development of LIHTC projects to include housing for homeless or those at risk of homelessness. The Director of DCDCED also sits on the Housing Authority Board which provides him with direct access to Housing Authority activities and efforts as well as those with partnering agencies such as the COC. This not only allows for open communication but greatly assists in coordination efforts as resources and activities are shared and discussed as part of agency meetings.

The CACH and the CACH Housing Committee also took part in the 2021 stakeholder consultation meetings.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Dauphin County does not directly receive ESG funds. The local COC receives ESG funds through an allocation by the State of Pennsylvania which is managed by the State's Department of Community and Economic Development. Dauphin County does not have any role in the allocation or management of ESG funds for the COC.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	<p>Agency/Group/Organization</p> <p>Housing Authority of the County of Dauphin</p>	<p>Agency/Group/Organization Type</p> <p>Housing Services - Housing Service-Fair Housing</p> <p>What section of the Plan was addressed by Consultation?</p> <p>Housing Need Assessment Public Housing Needs</p> <p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p> <p>Executive and Deputy Executive Director participated in the February 24th meeting. HACD discussed the high number of tenants behind on rent during the eviction moratorium. They further stated that there is a shortage of available affordable rental units with only 5 units available in the county and a lengthy waiting list. The Housing Authority is considering opening the waiting list in Northern Dauphin County. Outcomes include coordinating the construction of new affordable housing in the near future focusing on Northern Dauphin County, coordination with other stakeholders in the meeting to continue to serve ongoing housing need, and continued input on the 2022-2026 Consolidated Plan. Dauphin County DCED staff also sit on the HACD board that meets monthly and regularly works with HACD to improve access to public housing through its various programs and initiatives.</p>
2	<p>Agency/Group/Organization</p> <p>MIDPENN LEGAL SERVICES</p> <p>Agency/Group/Organization Type</p> <p>Services - Victims Legal Services for LMI Individuals</p>	<p>What section of the Plan was addressed by Consultation?</p> <p>Legal Aid</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Board Chair and Executive Director participated in February 24th and March 10th meetings. MPLS are currently representing a high number of unemployment cases and employment related issues due to pandemic. Stated that there needs to be more support for overall basic public services to prevent snowballing into legal issues. Housing and rental issues have quickly become the number one issue and they have hired a rental assistance coordinator. MPLS continues to work on its waiting room rehabilitation project to greater serve clients, which was partially funded with previous CDBG funds. Overall number of clients has grown significantly. Outcomes include continued assistance in completing projects using previously CDBG awards to improve waiting room area and accommodate for increased clientele. Dauphin County is also administering \$18 million in emergency rental assistance and coordinates with MPLS.</p>
3	<p>Agency/Group/Organization</p>	<p>YWCA OF GREATER HARRISBURG</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Victims of Domestic Violence</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Families with children</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in February 24th meeting. The YWCA provides childcare, domestic and sexual violence counseling, and emergency shelter services to women in need. They currently have 110 women and children living at their Harrisburg facility. Finding transitional housing to move families to permanent housing has been an emerging issue expected to grow due to COVID. Overall stated needs are across the board. An outcome of the consultation was that YWCA was connected with Dauphin County Human Services and urged to reach out to Dauphin County to collaborate on potential future CDBG projects.</p>

4	<p>Agency/Group/Organization</p>	<p>The Salvation Army Harrisburg Capital City Region</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-homeless Services - Victims</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Families with children Non-Homeless Special Needs Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in February 24th stakeholder consultation meeting. They are having difficulty finding adequately sized affordable housing for large families. On top of an overall shortage of affordable rental unit, it is even more difficult to find units with enough space to accommodate families with multiple children. Houses are also currently selling so quickly due to market demand that SA is having trouble placing families with average credit into homes due to overpricing and competition. SA echoed the need for adequate, affordable, and reliable broadband as well as the need for increased access to childcare for working families. They have experienced clients facing problems with work and remote learning due to no internet connection. Clients with basic needs have also skyrocketed during the pandemic. Currently SA is serving 6509 households of which 2,015 were brand new due to pandemic. The anticipated outcome of the consultation is that Dauphin County will award 2021 CDBG funds to the Salvation Army to support its Family Table Program which provides food and basic need support to families. This is in response to their increased need due to COVID.</p>
5	<p>Agency/Group/Organization</p>	<p>HABITAT FOR HUMANITY OF HARRISBURG</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing Service-Fair Housing</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Families with children Homelessness Needs - Veterans</p> <p>Executive Director participated in February 24th stakeholder consultation meeting. FFH is experiencing an uptick in referrals and direct calls for assistance due to the need for affordable housing, particularly rentals, during the pandemic. Renters are also falling behind due to the pandemic, which is leading to landlords not renewing leases because of being owed back rent. There is a major concern about displaced families when the eviction moratorium ends. Habitat also asked if CDBG funds can be used to help landlords fix units in between tenants due to damage from tenants. They feel this is a good incentive to encourage landlords to rent to LMI and Section 8 tenants. Habitat also noted that it is earmarking funding to specifically help veterans with housing, a continued unmet need. Outcomes from this consultation include: 2021 CDBG funds being allocated to support Habitat's Blight Remediation Program, referrals of clients to Dauphin County's HOME Rehab Program, and greater collaboration with Habitat's new Board President. Dauphin County is also using federal ERAP funds to provide \$18 million in rental and utility assistance to help tenants catch up on payments and stay in their homes--an area of concern brought up by Habitat.</p>
<p>6</p>	<p>Agency/Group/Organization</p> <p>Tri County Community Action Commission</p>
<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Education Services-Employment Service-Fair Housing</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Families with children Non-Homeless Special Needs Anti-poverty Strategy</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in February 24th stakeholder consultation meeting. TCCAC's recent focus has been on mitigating the impact of COVID on LMI populations. TCCAC clients are experiencing connectivity issues related to telework and schooling due to lack of adequate, affordable broadband. This includes missing work and being labeled truant due being unable to log onto online classes. They have also witnessed many clients using public parking lots and spaces to conduct work and schooling because of not having home internet. It is an issue for both families without any broadband, as well as households with limited bandwidth that cannot handle multiple users (remote work and students in the same household). Affordable transportation to employment centers continues to be an issue exacerbated by COVID-19 social distancing requirements. A number of outcomes are expected from the consultation: Dauphin County will continue to support CAC with future CDBG requests, Dauphin County has embarked on a comprehensive county-wide broadband access analysis and expansion plan which may include investment of federal American Rescue Plan dollars, and Dauphin County continues to work with the Harrisburg Area Transportation Study to provide feedback for the Regional Transportation Plan 2040 (RTP 2040).</p>
<p>7</p>	<p>Agency/Group/Organization</p> <p>Dauphin County Human Services</p>

<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - Local</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Dauphin County Human Services Executive Director participated in all stakeholder consultation meetings and was a key participant. This strategic decision availed Human Services to all stakeholders on the call and allowed the department to provide information on the Emergency Rental and Utility Assistance Program (ERAP) and respond to other immediate needs as articulated by stakeholders. It also created new partnerships and collaboration opportunities between Human Services and newer stakeholders by connecting them with the departmental director. As a result of their participation, DCHS is now in communication with the YMCA of Harrisburg to help support drug and alcohol counseling services and identify funding for maintaining their shelter, and has connected to every stakeholder to provide support and coordinate services. Expected outcomes include Dauphin County Office of Community and Economic Development continuing to work with Human Services on a daily basis to refer stakeholders, pursue funding opportunities, and provide comprehensive services.</p>
8	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p>	<p>Communities in Schools</p> <p>Services-Children</p> <p>Services-Education</p> <p>Services-Employment</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p> <p>Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director of Resource Development participated in the February 24th stakeholder meeting. CIS's focus is on at-risk youth who have not completed K-12 schooling and helping place them in programs to finish their degree or connect with employers for job training and placement. Their new Dauphin County Re-Engagement Center is launching 3/15/21 for 16-24 year old individuals that are currently disengaged from school. This program, supported with 2020 CDBG funds, will help these youth complete schooling and/or enter into workforce training. An outcome from the meeting was the connection of CIS with Dauphin County Human Services and Valley Youth House to reach out to homeless youth to enroll them in programming. Dauphin County will also invest 2021 CDBG funds in Communities in School's to support a site coordinator position.</p>
9	<p>Agency/Group/Organization</p>	<p>Keystone Human Services - Capital Area Head Start</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Education</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Vice President of Development participated in the February 24th stakeholder consultation meeting. KHS's Head Start Program was already experiencing limited capacity issues related to providing pre-k education services pre-pandemic. Since the pandemic KHS has seen an increased demand for Pre-K services with limited space to provide programming. An outcome of the meeting was encouraging KHS to identify a CDBG eligible project and apply in September 2021 for the next round of CDBG funding. We also connected them to Dauphin County Human Services and other stakeholders to help increase capacity through partnerships. KHS has also received CDBG funds in the past to support their mission.</p>

10	<p>Agency/Group/Organization</p>	<p>Capital Region Economic Development Corporation</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Employment Business Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Market Analysis Economic Development</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director of Regional Workforce Partnerships participated in the February 24th stakeholder consultation meeting. COVID has created the obvious joblessness issues, but has also created a problem with attracting and retaining businesses especially in a region so heavily dominated by COVID-impacted tourism and hospitality industries. There is further an emerging issue of people not applying for work due to continued financial assistance and health concerns about returning to the workplace, childcare concerns from parents in industries where they must be on site but also have to manage school-aged children at home (and fear of losing their jobs), decreased traffic at CareerLink offices, and the overall shift in formerly low-skill, basic occupations to higher-skilled demands. Demand for workers remains high, but a skills gap is apparent as industries rely more on technical and computer skills. CREDC is also working with its regional partners (including Dauphin County) to develop a regional broadband strategy and plan. The outcome of the consultation is to continue to invest CDBG funds in areas that support LMI workers (Communities in Schools, Head Start, Center for Employment Opportunities, Roller Enrichment Academy trade programs)- and continue to work with CREDC and regional partners on broadband deployment. Dauphin County has a strong partnership with CREDC, sits on its governing board, and continues to work daily with the stakeholder and various workforce investment stakeholders. Dauphin County has also provided over \$5 million in small business assistance to help businesses through the pandemic until the workforce is fully returned.</p>

11	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p> <p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Dellicker Strategies</p> <p>Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide</p> <p>Broadband Infrastructure</p> <p>Owner participated in the February 24th stakeholder consultation meeting. Mr. Dellicker agreed that broadband access is a critical issue exacerbated by COVID and noted that the County and Commissioners are engaged with Dellicker Strategies and regional and countywide stakeholders to develop a broad, implementable broadband plan. He noted that there is a misperception about broadband infrastructure not being available. On the contrary, Mr. Dellicker noted that basic broadband is actually readily available in most parts of the county but it is not affordable to many folks and is not the latest technologically. The market issue is that broadband providers to not want to invest the dollars needed to bring the latest high speed broadband to areas where there is little return on investment (i.e. rural areas, small neighborhoods, only a few potential customers.) An outcome of the consultation is that Dauphin County contacted each Intermediate Unit in the County to coordinate the expansion and delivery of broadband with school districts. Dauphin County, with Dellicker Strategies, is also developing a comprehensive and implementable broadband expansion strategy to build out broadband infrastructure as soon as possible.</p>
12	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p>	<p>Tri-County Regional Planning Commission</p> <p>Regional organization Planning organization</p> <p>Housing Need Assessment Public Housing Needs Market Analysis Regional Planning</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director and multiple staff participated in March 3rd stakeholder input meeting. Provided an update on the Affordable Housing Work Group and review of municipal zoning ordinances as they relate to promoting affordable housing development. The Affordable Housing Work Group continues to meet quarterly and has drafted a preliminary maps showing where affordable housing is needed in Dauphin County. TCRPC has also created a draft assessment of municipal rankings based on strength of zoning ordinances that promote affordable housing. Regarding their finding about affordable housing obstacles in zoning ordinances, they will be presenting to the PA Planning Association in October 2021 and are currently reviewing Harrisburg City's submission of a revised zoning ordinance to promote affordable housing. The outcome from their participation is that Dauphin County will continue to participate in and promote the Affordable Housing Work Group and will also continue to take part in transportation and housing planning. Dauphin County also connected new stakeholders to TCRPC and their work with the Affordable Housing Work Group.</p>
13	<p>Agency/Group/Organization</p>	<p>The Program</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Employment Service-Fair Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Anti-poverty Strategy</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in March 3rd stakeholder consultation meeting. The Program assists recently released individuals coming from State Correctional Institutions with getting reintegrated into society. Regarding housing, the Program echoed the same issues with landlords refusing to rent to low-income, formerly incarcerated persons and the lack of affordable, quality units. In response, The Program is planning to build transitional housing units at its current location in the City of Harrisburg. An outcome of the meeting was that we connected Ms. Frost with the Harrisburg City CDBG Program staff who have jurisdiction over the project site. The Program intends to submit a CDBG application to Harrisburg City to support their transitional housing project.</p>
<p>14</p>	<p>American Red Cross Lebanon County</p>
<p>Agency/Group/Organization Type</p>	<p>Services - Housing Regional organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homelessness Strategy Non-Homeless Special Needs Emergency Disaster Services</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in March 3rd stakeholder consultation meeting. Red Cross has seen an increase in the number of disasters by about 50 over the past few years in Dauphin County. These disasters disproportionately impact renters the majority of whom do not have renters insurance to cover property losses. The increase in disasters, including COVID, required even greater resources from the Red Cross to be outlaid in 2020. Outcomes from their consultation included connecting them to other social service organizations and the Dauphin County Department of Human Services and encouraging them to apply for additional CDBG funding to support their programmatic needs. Dauphin County has supported the Red Cross in the past with CDBG funds.</p>

15	<p>Agency/Group/Organization</p> <p>Self-Determination Housing of Pennsylvania</p>	<p>Agency/Group/Organization Type</p> <p>Housing Services - Housing Services-Persons with Disabilities</p>	<p>What section of the Plan was addressed by Consultation?</p> <p>Housing Need Assessment Public Housing Needs Non-Homeless Special Needs</p>	<p>Regional Housing Coordinator participated in March 3rd meeting. There is a significant need for additional accessible housing units especially in rural areas and an overall need for single unit apartments for individuals with extremely low incomes. Suggested more funds be invested in acquiring and developing rural areas with accessible, affordable housing. Advocated for modifying zoning ordinances to ensure universal accessibility requirements for all new construction. Outcomes from the meeting included connecting SDHP with the Affordable Housing Workgroup who is currently reviewing zoning ordinances in relation to promoting affordable housing and suggesting they apply to future CDBG rounds for eligible projects that further their cause. Dauphin County is also exploring applying to the Older Adults Home Modification Program in partnership with Dauphin County Human Services and the Dauphin County Department of Aging.</p>
16	<p>Agency/Group/Organization</p> <p>Center for Independent Living of Central PA</p>	<p>Agency/Group/Organization Type</p> <p>Services - Housing Services-Persons with Disabilities</p>	<p>What section of the Plan was addressed by Consultation?</p> <p>Non-Homeless Special Needs</p>	

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director of Home Modifications and Access participated in the March 3, 2021 stakeholder consultation meeting. The Center for Independent Living of Central PA is a non-profit for persons with disabilities that provides multiple programs for the disabled including home accessibility modifications. CILPA echoed the Self-Determination Project's input that there is a need for more accessible housing and services for the disabled and noted that they receive many calls from Harrisburg City residents and that during COVID it has been more important than ever to keep people in their homes. CILPA further noted that most available homes are not fully accessible for persons with disabilities and that even when money is provided for accessibility upgrades there are ongoing maintenance and repair needs that are deferred. An outcome of the meeting was connecting CILCPA with other service providers and encouraging them to apply for future CDBG or HOME funds to repair properties. Dauphin County will also consider greater efforts to focus on promoting housing accessibility in new construction and rehabilitation.</p>
<p>Agency/Group/Organization</p>	<p>Latino American Hispanic Community Center</p>
<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Education Services-Employment</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Comprehensive Basic Needs</p>

<p>Executive Director participated in the March 3rd stakeholder consultation meeting. Noted that LHACC serves Cumberland, Perry, and Dauphin County with broad support services for basic and social needs. Since the pandemic, they have seen a marked increase in basic needs requests and families needing adequate shelter. There has also been an increased need for job placement and workforce development. An outcome from the consultation is that Dauphin County is now working with LHACC to support the re-creation of a Latino Hispanic Chamber of Commerce. We have also connected LHACC with the stakeholders from all three meetings and encouraged them to apply for future CDBG funds for eligible projects.</p>	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>
<p>Center for Employment Opportunities</p>	<p>18 Agency/Group/Organization</p>
<p>Services-Employment</p>	<p>Agency/Group/Organization Type</p>
<p>Non-Homeless Special Needs Anti-poverty Strategy</p>	<p>What section of the Plan was addressed by Consultation?</p>
<p>Executive Director participated in March 3rd meeting. CEO provides on site workforce training to formerly incarcerated individuals in partnership with local governments/agencies/nonprofits. CEO is a growing organization with a need for more partners. Outcomes were connecting CEO with the stakeholder network and helping them with maximizing the impact of their 2020 CDBG award which will go towards supporting staff capacity. DCED staff have also helped connect CEO with local municipalities to grow their program and service area.</p>	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>
<p>Dauphin County Emergency Management Agency</p>	<p>19 Agency/Group/Organization</p>
<p>Agency - Emergency Management Other government - Local</p>	<p>Agency/Group/Organization Type</p>
<p>Emergency Management</p>	<p>What section of the Plan was addressed by Consultation?</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director participated in March 3rd meeting. Outcomes were connecting DCEMA with stakeholders and continuing to provide multiple non-CDBG resources to County EMA agencies. Dauphin County will make a concerted effort to include Dauphin County EMA more regularly in CDBG/HOME consultations.</p>
20	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p>	<p>Northern Dauphin County Human Services Center</p> <p>Services - Housing</p> <p>Services-Children</p> <p>Services-Elderly Persons</p> <p>Services-Persons with Disabilities</p> <p>Services-Persons with HIV/AIDS</p> <p>Services-Victims of Domestic Violence</p> <p>Services-homeless</p> <p>Services-Health</p> <p>Services-Education</p> <p>Services-Employment</p> <p>Service-Fair Housing</p> <p>Services - Victims</p> <p>Services - Broadband Internet Service Providers</p> <p>Services - Narrowing the Digital Divide</p> <p>Other government - County</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs</p> <p>Homeless Needs - Chronically homeless</p> <p>Homeless Needs - Families with children</p> <p>Homelessness Needs - Veterans</p> <p>Homelessness Needs - Unaccompanied youth</p> <p>Homelessness Strategy</p> <p>Non-Homeless Special Needs</p> <p>Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director/Community Liaison participated in March 3rd meeting. Internet access is a large problem in Northern Dauphin County with many families facing issues with telework and remote learning due to lack of adequate broadband access. There is also a shortage of affordable rental units in the area especially for large families. Access to healthcare is minimal and homelessness remains steady at an average of 25 homeless individuals at any given time. Director of NDHS is now working as a community liaison to school districts as well, and is helping Just for Today Recovery Center with creating a new veterans service center in Northern Dauphin County. Outcomes include NDHS working with Valley Lighthouse on homelessness programming, Dauphin County developing a broadband infrastructure plan for Northern Dauphin County, investing 2021 CDBG funds in the Just for Today project, and discussing developing more affordable rentals in Northern Dauphin County as part of a future CHDO Set-Aside Project.</p>
21	<p>Agency/Group/Organization</p>	<p>Capital Area Coalition on Homelessness</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-homeless Publicly Funded Institution/System of Care</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Staff participated in March 3rd meeting. CACH acts as Dauphin County's Continuum of Care for homelessness in coordination with Dauphin County Human Services. CACH noted the reduction in landlords willing to take Section 8 tenants. Evictions are also higher in Dauphin County outside of the existing moratorium. There is a need for single occupancy units as the profile of homeless clients is mostly single, 56 percent with mental health and/or drug and alcohol issues. There are currently 110 clients on the housing waiting list while public housing waiting lists are currently frozen. Outcomes include continuing to work with CACH on CoC initiatives and potentially investing in their shared rent program, THRIVE program, and FUP program. Due to the consistent feedback from multiple stakeholders, improved coordination focused on educating landlords about Section 8 and LMI renters, and on expanding the availability of single-bedroom units, is needed. CACH will also continue to utilize ESG funds to support its programming.</p>
22	<p>Agency/Group/Organization</p>	<p>Xfinity/Comcast</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Broadband</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director of Governmental Relations participated in March 3rd meeting. Discussed COMCAST programs to help close the digital divide to stakeholders. This includes the Internet Essentials Program with provides internet for \$9.95 per month to income-qualifying individuals. They also partner with Harrisburg School District to provide broadband and are expanding their LIFT Program which provides free broadband to non-profits where people can use wi-fi for free. One such location is in the Halifax Youth Center. They are currently looking for funding to help expand broadband in Norther Dauphin County. An outcome is Dauphin County developing a plan to invest funding in broadband expansion in Northern Dauphin County utilizing current federal resources. Areas of improved coordination are between providers like COMCAST, Dauphin County, school districts/intermediate units, and other stakeholders to build a strong, efficient broadband plan.</p>
23	<p>Agency/Group/Organization</p>	<p>Shalom House</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Victims of Domestic Violence Services - Victims</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in March 10th meeting. Shalom House serves victims of domestic violence with social services and temporary housing. They are currently converting a church into a shelter with 10-12 units of transitional housing. Outcomes include Dauphin County continuing to support Shalom House through multiple programs including CDBG and continuing to coordinate the partnership between Shalom House and Dauphin County Human Services. Dauphin County has supported Shalom House with previous CDBG funding.</p>

24	Agency/Group/Organization	Tri-County HDC, Ltd.
	Agency/Group/Organization Type	Housing PHA Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs CHDO
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Executive Director participated in March 10th meeting. TCHDC completed six affordable town home units in Steelton and sold all in 2020, as well as 3 units in Harrisburg City. They noted that there is already interest in purchasing the Phase II townhomes (an additional six units) in Steelton yet to be built--highlighting the shortage of affordable housing inventory currently being experienced. TCHDC also noted a significant increase in construction costs due to COVID which is driving project costs through the roof. Anticipated outcome is to continue to focus HOME and CDBG funds on expanding inventory of new affordable housing (both rental and owner occupied) and focus on assisting CHDOs with their mission of building new affordable housing. A CHDO Set-Aside project will be identified for Northern Dauphin County.
25	Agency/Group/Organization	East Shore YMCA
	Agency/Group/Organization Type	Services-homeless Services-Health
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director and staff member participated in March 10th meeting. East Shore YMCA provides transitional housing at its Harrisburg location including providing mental health, drug and alcohol services. Their current location is in need of capital improvements including a new elevator, furniture, terra cotta roof, and plumbing/heating/cooling system. They are also in need of increased support for drug and alcohol related services. An outcome of the meeting was connecting stakeholder with Dauphin County Human Services who will reach out to East Shore YMCA to provide assistance with drug/alcohol and mental health services. Also referred to Harrisburg City for CDBG funding to help maintain building because it is not in Dauphin County CDBG jurisdiction.</p>
26	<p>Agency/Group/Organization</p>	<p>Dauphin County Department of Information Technology</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Broadband</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Director participated in March 10th meeting. Based on feedback from other counties, all are struggling with the broadband issue. Biggest issue is the cost of construction being prohibitive in rural areas where the return on investment for providers does not justify running broadband. Providers are willing to run broadband but who will pay for it? Also noted a surprise impact of lack of broadband during COVID in that students are being labelled as truant because they cannot log onto remote classes. Gave an update on Dauphin County engaging Dellicker Strategies to develop a county-wide broadband plan with a special focus on Northern Dauphin County. Outcomes include continuing to work with Dauphin County IT to move broadband plan forward and continue to consult stakeholders as broadband plan develops.</p>

27	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p>	<p>CHRISTIAN CHURCHES UNITED OF THE TRI COUNTY AREA</p> <p>Services - Housing Services-homeless</p> <p>Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Executive Director participated in March 10th meeting. They anticipate an increase in basic social service needs and emergency housing, especially at the end of the eviction moratorium. They have no new projects in the pipeline other than building renovations at their 19th Street location. An area for improved coordination is continued coordination with CCU and Dauphin County Human Services--who contract with CCU for service delivery--to prepare for the anticipated spike in emergency housing needs. CCU is also partnering with Dauphin County to administer Emergency Rental and Utility Assistance Program Funds to keep residents in their homes.</p> <p>Dauphin County Department of Community and Economic Development</p>
28	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Services-Employment Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - County</p> <p>Housing Need Assessment Public Housing Needs Economic Development</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Dauphin County DCED participated in all three meetings. The Department coordinated and ran the meetings while also providing updates on initiatives. Over the past year, DCED has administered multiple COVID-19 related relief programs including the CDBG-CV and CARES Act programs. The Department also works closely with the HACD and housing providers to expand the inventory of affordable housing. Areas of improved coordination include follow up coordination between service providers and Dauphin County Human Services and continuing to keep apprised of potential CDBG eligible needs of all stakeholders. An additional outcome was the creation of a new orientation program that assists stakeholders with understanding the CDBG program, eligible activities, and expected minimum federal standards.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

Dauphin County reached out to all agency types when soliciting participation in the stakeholder meetings and had a more robust turnout than in previous years. Agency types not consulted occurred mainly due to the limitations and disruptions caused by COVID-19. There does seem to be an opportunity to provide stronger consultation with social services that serve seniors and natural resource agencies, as well as stronger consultation with banking/CDFIs and employers, although Dauphin County added CREDC, which serves workforce development needs, to the 2021 consultation process. The rationale for not consulting these were simply due to the disruption caused by COVID-19. It is our intent to grow our outreach to include these entities. We further reached out individually to stakeholders in some of these areas who did not participate in the meetings. Of note, Dauphin County was successful in consulting broadband stakeholders, a response to their lack of participation in 2020.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Capital Area Coalition on Homelessness	The goals in the 2021 Annual Action Plan help CASH achieve their goals by investing in projects and organizations that prevent homelessness. For example, the 2021 AP invests in projects to promote home-ownership of LMI individuals, Fair Housing Council's housing counseling program to help LMI individuals stay on sound financial ground and in homes, the HOME Rehab Program to prevent Codes violations and hazards from allowing LMI individuals to stay in their homes, and re-employment programs for individuals reentering society to provide wages and a career path instead of homelessness. This holistic approach aims to both respond to homelessness needs as they occur and prevent homelessness through financial supports, education and job training programming, and youth development.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

- Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

Despite advertising public meetings on two occasions in the largest newspaper of general circulation and holding two public meetings with accessibility options, no members of the public participated in the process. The impact was that the robust stakeholder consultation meetings as well as input from individuals outside of organized meetings guided goal-setting for the 2021 Annual Action Plan.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Newspaper Ad	Non-targeted/broad community	None.	None.	None.	
2	Newspaper Ad	Non-targeted/broad community	None.	None.	None.	
3	Public Meeting	Non-targeted/broad community	None.	None.	None.	
4	Public Meeting	Non-targeted/broad community	None.	None.	None.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Dauphin County has leveraged millions in non-federal funds throughout the years to deliver CDBG and HOME funded projects with broad financial buy-in from stakeholders. This has created an environment where Dauphin County is able to maximize federal dollars while also ensuring applicants have sufficient local investment to ensure proper stewardship of projects. In 2021, the Dauphin County Office of Community & Economic Development and the Dauphin County Economic Development Corporation have begun to place stricter scrutiny on individual project budgets including the detailed reporting of local match and overall project expenditures. This includes providing new subrecipient trainings that review expected financial reporting including local match, considering local match to a greater extent when qualifying or disqualifying applications, and requiring greater detail in budgets contained in subrecipient agreements. These steps will help strengthen local match and continue our track record of leveraging CDBG and HOME dollars with local funds to deliver greater impact.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1			Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$		
			\$	\$	\$	\$	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,458,267	0	0	1,458,267	0	CDBG funds will be used for infrastructure and public facilities. A maximum of 15% of the grant award will be used for public service.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	648,070	0	0	648,070	0	HOME funds will be used for County-Wide (excluding the City of Harrisburg) housing rehabilitation for repairs to homes occupied by low-income persons. HOME funds will also be used for the First Time Homebuyers program to assist with down payments and closing cost assistance. A minimum of 15% will be awarded to our CHDO for set aside funds. A maximum of 5% will be awarded for CHDO administration.

Table 5 - Expected Resources - Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

2021 CDBG/HOME awards are anticipated to leverage \$6,894,513 in non-federal funds for all projects. This number represents the total in project budget dollars compared to the CDBG portion of funds awarded for all projects.

To ensure that matching requirements are satisfied, Dauphin County requires CDBG/HOME applicants to report matching funds on their applications and makes matching and total budget a consideration in the amount awarded to eligible applicants. Once awarded, Dauphin County requires subrecipients to include a detailed budget including sources and uses of funds for the total project which is included as an exhibit in their subrecipient agreement. Dauphin County has further implemented subrecipient orientations where cost principles, financial management, and proper budget management including sources and uses of funds are reviewed with subrecipients. As part of monitoring, Dauphin County will further monitor subrecipient budgets and financials to ensure matching sources of funds are accurately budgeted, expended, and accounted for.

Dauphin County has a variety of non-CDBG programs and initiatives that it utilizes for community and economic development projects. Projects can be funded through the County's tourism fund, local share municipal grant program and the infrastructure bank. Tourism projects generally do not qualify for CDBG funding. The County's local share funds have gone to a variety of projects, but the County has to be cautious regarding leveraging those funds with CDBG funds. Due to Davis-Bacon requirements, the CDBG funded projects can often cost more to complete. Due to the limited CDBG funding that the County receives, it has been difficult for the County to effectively leverage other funding sources with CDBG funding.

While the County's other funding sources have the flexibility to be leveraged with CDBG projects, HUD regulations do not let the opposite to occur thereby preventing CDBG from being able to assist in community and economic development projects that these other funding sources assist with. If the County were to leverage other funding sources for CDBG funded, LMI focused projects, they would have to disinvest in projects which may not primarily benefit LMI populations. This is a difficult proposition since many impactful and beneficial community and economic development projects occur in areas where the primary beneficiaries are not LMI qualified. The other issue stems from need. The poorest communities in the County have a high demand for projects, particularly infrastructure and community service projects. HUD funding is ideal for these projects and communities who regularly seek this funding from the County to address critical needs. This allows the County to free up other funding sources to invest in areas that may not meet HUD LMI requirements. The needs in these communities are typically fairly significant since they are some of the oldest, poorest and blighted communities. This is not to say that if a CDBG-eligible, substantial economic

or community development project was identified, that the County would not invest additional funding sources to undertake the project. Unfortunately, an opportunity of this magnitude or significance has not presented itself to the County for such funding coordination.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

N/A.

Discussion

CDBG funding plays a crucial role in funding projects in Dauphin County for low to moderate income qualified populations. Dauphin County is cognizant of the compliance requirements which can become complicated when mixing a variety of funding sources. The County will continue to seek and pursue projects which can be accomplished through the leveraging of other funding sources and will continue to consider options to effectively leverage other funding sources in CDBG funded projects.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Home Ownership	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership	CDBG: \$15,000 HOME: \$356,439	Homeowner Housing Added: 6 Household Housing Unit Other: 2000 Other
2	Improve both municipal and county infrastructure	2017	2021	Non-Housing Community Development		Improve and Maintain Critical Infrastructure	CDBG: \$738,462	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2747 Persons Assisted
3	Improve condition of the County's housing stock	2017	2021	Affordable Housing		Maintain Safe, Good Quality Housing Stock	CDBG: \$20,000 HOME: \$226,825	Public service activities for Low/Moderate Income Housing Benefit: 5 Households Assisted Homeowner Housing Rehabilitated: 15 Household Housing Unit Direct Financial Assistance to Homebuyers: 70 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Improve access to affordable housing	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership	CDBG: \$15,000 HOME: \$226,825	Direct Financial Assistance to Homebuyers: 70 Households Assisted Other: 2000 Other
5	Support and expand public services	2017	2021	Non-Homeless Special Needs		Support and Expand Public Services	CDBG: \$180,563	Public service activities other than Low/Moderate Income Housing Benefit: 21674 Persons Assisted
6	Promote and support economic development	2017	2021	Non-Homeless Special Needs		Economic Development Activity	CDBG: \$0 HOME: \$0	
7	AFH: Address Outdated Municipal Zoning Ordinances	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership		
8	AFH: Improve Utility of Public Amenities	2017	2021	Affordable Housing		Improve and Maintain Critical Infrastructure Transit Improvements		
9	AFH: Strengthen Fair Hsg. Outreach & Enforcement	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership Public Housing		
10	AFH: Develo Strategy to Address Opposition to AH	2017	2021	Affordable Housing		Access to Affordable Housing and Home Ownership		

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase Home Ownership
	Goal Description	The 2021 Annual Action Plan includes CDBG dollars to support the Fair Housing Council's Housing Counseling Services and continued investment in Dauphin County's successful First-Time Homebuyer Program. HOME Set-Aside funds will further be allocated for a yet-to-be-determined new housing project with a certified CHDO.
2	Goal Name	Improve both municipal and county infrastructure
	Goal Description	The 2021 Annual Action Plan provides significant investments in public infrastructure including replacement of water systems, roadway rehabilitation in LMI areas, construction of sanitary sewer systems, waterline replacements, ADA upgrades to the Dauphin County Public Library, and construction of a new water storage tank in Lykens. Dauphin County will also invest in ADA upgrades at community facilities to enhance accessibility.
3	Goal Name	Improve condition of the County's housing stock
	Goal Description	Dauphin County will invest \$20,000 in Habitat for Humanity of Greater Harrisburg's Blight Remediation Program and \$226,824.50 in the successful county HOME Rehab Program for LMI homeowners in need of critical home repairs. HOME Rehab funds will be utilized to assist at least 15 homes with repairs that ensure the health, safety, and welfare of occupants. However, depending on bid prices, the county may be able to accept additional homes in the HOME Rehab Program for 2021.
4	Goal Name	Improve access to affordable housing
	Goal Description	Dauphin County will invest in the Fair Housing Council of the Capital Region's Housing Counseling Services Program and HOME funding in the Dauphin County First Time Homebuyer's Program to improve access to affordable housing.

5	Goal Name	Support and expand public services
	Goal Description	<p>Dauphin County will invest in public service projects serving LMI communities and limited-clientele. The broad range of investments ensures Dauphin County is supporting a variety of public service needs throughout the county. The following public services will be supported and/or expanded in the 2021 program year.</p> <ul style="list-style-type: none"> • Chris "Handles" Franklin Foundation Edgemont Learning Center • Roller Education Foundation Roller Road Home Project • Steelton Borough Police Departments' Co-Responder Programs • Salvation Army FAMILY TABLE Community Food and Nutrition Program • Robert M. Jackson Memorial Center Veterans Transportation Services Project • Communities in Schools' HANNA Education Foundation Program
6	Goal Name	Promote and support economic development
	Goal Description	<p>While no new investments are made in promoting and supporting economic development in 2021, Dauphin County is continuing to move forward with previous CDBG investments in the Center for Employment Opportunities Workforce Reentry Program, Steelton Economic Development Corporation Small Business Development Portal, and other previously funded projects currently being executed that promote and support economic development.</p>
7	Goal Name	AFH: Address Outdated Municipal Zoning Ordinances
	Goal Description	<p>While Dauphin County is not directly investing 2021 CDBG/HOME dollars in municipal zoning ordinance efforts, it is actively working with Tri-County Regional Planning Commission's Attainable Housing Work Group, which has completed a draft analysis of local zoning ordinances based on strength of promoting affordable housing. TCRPC is also currently reviewing the City of Harrisburg's zoning ordinance updates which reflect suggested changes resulting from the zoning analysis. Dauphin County will continue to work with TCRPC and the work group to complete a final study on municipal zoning ordinances, followed by direct municipal outreach to implement a model ordinance.</p>

8	<p>Goal Name</p> <p>Goal Description</p>	<p>AFH: Improve Utility of Public Amenities</p> <p>Contributing factors for this goal area are the availability, type, frequency, and reliability of public transportation, location of employers, and access to transportation for persons with disabilities.</p> <p>Milestones have been set up, but could take anywhere from one to five years to provide technical assistance to municipalities, identify key community assets and major employers, which are currently underserved by transit service.</p> <p>Capital Area Transit and Tri-County Regional Planning Commission are currently working with the Harrisburg Area Transportation Study to develop the Regional Transportation Plan 2040 (RTP2040) and possibly adjust transit routes and schedules to provide improved access to underserved locations within the County.</p> <p>Within three to five years, the County will work with key businesses in the region that employ a large number of low-income individuals to attempt to establish improved transportation for these individuals through private transportation solutions, subsidized fares, and other means.</p> <p>It is difficult at this time, until plans and studies have been completed, to determine a goal outcome indicator or to budget funds.</p>
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9	<p>Goal Name AFH: Strengthen Fair Hsg. Outreach & Enforcement</p> <p>Goal Description While not investing 2021 dollars in this goal area, Dauphin County continues to work closely with the Dauphin County Housing Authority and Tri-County Regional Planning Commission to strengthen fair housing outreach and enforcement. This goal involves increasing the level of fair housing knowledge and understanding amongst housing providers and advocates, real estate professionals, elected officials, and the general public. Contributing factors are community opposition to AFH, private discrimination, lack of education for local elected officials, and lack of private investments in specific LMI neighborhoods. Over a three year timespan, between Dauphin County and the Housing Authority of Dauphin County, it is recommended that the county website be updated to include fair housing information and resources to report suspected discrimination. It is also the County's intent to partner with local organizations such as lending institutions, attorneys, and a multitude of other professionals to distribute informational materials and host a fair housing community forum annually. It is the goal that within three years an inventory will be developed and made publicly available of the best practices for outreach and community participation. Unfortunately, due to COVID-19 requiring redirection of staff resources both at Dauphin County and the Housing Authority, implementation of this goal has been delayed. However, Dauphin County is expanding engagement in this area including participating in Messiah College's Connecting Communities initiative and continuing to be engaged with the Dauphin County Housing Authority.</p>
10	<p>Goal Name AFH: Develo Strategy to Address Opposition to AH</p> <p>Goal Description</p>

Projects

AP-35 Projects – 91.220(d)

Introduction

For planned 2021 CDBG investments, DCEDC followed its standard application process including direct outreach to potential applicants and a standard application period open to all interested parties. DCEDC then reviewed each application based on the following criteria: Eligibility of applicant type, eligibility of activity in accordance with National Objectives, risk analysis of each applicant to determine capacity to effectively and compliantly execute proposed project, project type, scope; budget, and impact on targeted communities. Geographic location is not a primary criteria for qualifying projects, but is a consideration given to ensure CDBG/HOME funds are adequately distributed to geographically underserved parts of Dauphin County. The result is a broad and diverse range of CDBG investments in projects that meet a national objective, have significant impact on LMI communities, and can be delivered in a timely manner with minimal compliance risk.

Projects

#	Project Name
1	Williamstown Water Meter Replacement Project
2	South Hanover Sanitary Sewer Systems Project
3	Borough of Highspire - Roadway Rehabilitation Project
4	Northern Dauphin County Recovery Center
5	Mayfield and South Franklin Street Waterline Replacement
6	Wiconisco Water Storage Tank
7	American Legion Bathroom Upgrade
8	Your Place to Belong Elevator Project
9	Edgemont Learning Center
10	The Roller Road Home Project
12	FAMILY TABLE - Food recovery assistance and Nutrition Services
13	RJVC Transportation Service Project
14	Steelton Borough Co-Responder Program
15	Communities in Schools - HANNA Education Foundation
17	Housing Counseling Services
18	Blight Remediation Support Services
19	CHDO Set Aside Funds
21	Dauphin County HOME Housing Rehabilitation Program
22	Dauphin County 1st Time Homebuyers Program
23	2021 Home Program Administration

#	Project Name
24	2021 CDBG Program Administration
25	2021 Unprogrammed Funds

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Allocation priorities were given to projects that demonstrated strong commitment to a national objective, are being administered by an entity with low compliance and delivery risk, and has a maximum impact on target communities. Geographic location is a consideration to ensure investments adequately cover underserved areas, but it not a primary allocation priority. Obstacles to addressing some underserved needs mainly stemmed from lack of CDBG application submittals from entities in a particular goal area. Despite Dauphin County sending funding notices to all stakeholders prior to opening its CDBG application round, Dauphin County has limited control on what entities ultimately submit a funding application. This can present an obstacle to addressing some underserved needs including: AFH - Improve Utility of Public Amenities (the main transportation planning agency is currently developing a multi-year transportation plan (RTP2040) using other sources of funding making CDBG funds unneeded), AFH - Update Municipal Zoning Ordinances (TCRPC is currently working on this utilizing existing resources and did not apply for CDBG funds despite being a regular stakeholder), promote and support economic development (while Dauphin County provided over 100 small business grants via CDBG-CV and has continuing economic development projects funded by prior CDBG funds, no economic development projects were submitted in 2021).

AP-38 Project Summary

Project Summary Information

1	Project Name	Williamstown Water Meter Replacement Project
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$10,000,000
	Description	Replacement of water meters at all connections.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Replacement of water meters at all connections. There are currently 800 residential water connections and 100 commercial/industrial/institutional connections.
2	Project Name	South Hanover Sanitary Sewer Systems Project
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$125,000
	Description	Financial assistance to residents via the municipality for sanitary sewer design/construction/installation.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
3	Project Name	Borough of Highspire - Roadway Rehabilitation Project
	Target Area	

	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure Transit Improvements
	Funding	CDBG: \$153,000
	Description	Roadway rehabilitation project consisting of milling and overlaying. ADA compliant ramps are also proposed to be installed. Continuation and extension of the Boroughs FY2020 CDBG project.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	The service area for the Eshelman Street - Roadway Rehabilitation Program is situated in the southeastern portion of Highspire Borough. This area is bordered by Lower Swatara Township to the north and to the east.
	Planned Activities	Milling and overlaying of Eshelman Street between Hammaker Street and Hanover Street. ADA Compliant ramps are proposed to be installed at the intersections of Eshelman/Franklin and Eshelman/Hanover.
4	Project Name	Northern Dauphin County Recovery Center
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$25,000
	Description	Renovation and conversion of an already acquired building to a recovery and veteran's support center.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	
5	Project Name	Mayfield and South Franklin Street Waterline Replacement
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$115,000
	Description	Continuation of phased replacement of a portion of the Authority's municipal water system located within Elizabethville Borough
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
6	Project Name	Wiconisco Water Storage Tank
	Target Area	
	Goals Supported	Improve both municipal and county infrastructure
	Needs Addressed	Improve and Maintain Critical Infrastructure
	Funding	CDBG: \$128,462
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
7	Project Name	American Legion Bathroom Upgrade
	Target Area	

	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$20,000
	Description	Bathroom upgrade for ADA compliance
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
8	Project Name	Your Place to Belong Elevator Project
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$100,000
	Description	Expansion, renovation, restoration and modernization of the library and Haldeman Haly House.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
9	Project Name	Edgemont Learning Center
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$20,000

	Description	The Center services at-risk youth from the Community to help develop young leaders.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	CDBG funds will be used for salaries and wages for the mentors assisting the at-risk youth.
10	Project Name	The Roller Road Home Project
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$25,000
	Description	The mission is to develop ethical young leaders to take responsibility for their families and communities and change the conditions of poverty through civic engagement and learning a trade.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Collaboration with Steel-High School District, Evolves Youth Trade Academy and a barbering school to develop a targeted program for underserved young adults who are disconnected from both school and live in either community
11	Project Name	FAMILY TABLE - Food recovery assistance and Nutrition Services
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services

	Funding	CDBG: \$2,500,000
	Description	Expansion of food recovery,distribution, and nutrition education programming.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Food pantry and Warehouse Coordinator will be a new position created with support from CDBG funds. This individual will be responsible for daily functioning and oversight of the Choice Shopping & Nutrition Pantry within the Salvation Army Harrisburg Capital City Region's Community Health and Nutrition Department.
12	Project Name	RJJVC Transportation Service Project
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$30,563
	Description	Purchase of a wheelchair accessible van for the 19 disabled veterans that reside at the RMJVC
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Purchase of a wheelchair accessible van to that the disabled vets can attend doctors appointments, go shopping, etc.
13	Project Name	Steelton Borough Co-Responder Program
	Target Area	
	Goals Supported	Support and expand public services

	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$37,000
	Description	The co-responder program pairs law enforcement officers with behavioral specialists to respond to situations where de-escalation is necessary and mental health services are needed.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Total number of persons in the service area is 5,990. It is difficult to determine the exact number of persons that will be assisted.
	Location Description	
	Planned Activities	The co-responder program pairs law enforcement officers with behavioral specialists to respond to situations where de-escalation is necessary and mental health services are needed.
14	Project Name	Communities in Schools - HANNA Education Foundation
	Target Area	
	Goals Supported	Support and expand public services
	Needs Addressed	Support and Expand Public Services
	Funding	CDBG: \$20,000
	Description	CIS is the nation's leading community based organization that helps students succeed in school and prepare for life.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	CDBG funds will help support the salary of a site coordinator at the Sara Lindemuth Elementary School and Anna Carter Primary School.
15	Project Name	Housing Counseling Services
	Target Area	

	Goals Supported	Increase Home Ownership Improve access to affordable housing
	Needs Addressed	Access to Affordable Housing and Home Ownership
	Funding	CDBG: \$15,000
	Description	To provide landlord/tenant counseling and issue resolution, First time homebuyer education and post purchase counseling.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	CDBG funds will be used to pay for salaries for the HUD approved counselors.
16	Project Name	Blight Remediation Support Services
	Target Area	
	Goals Supported	Increase Home Ownership Improve condition of the County's housing stock
	Needs Addressed	Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock
	Funding	CDBG: \$20,000
	Description	Program supports homeowners and municipalities throughout the region.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	CDBG funds will be used for payroll for HFHGHA employees
17	Project Name	CHDO Set Aside Funds
	Target Area	

	Goals Supported	Increase Home Ownership Improve access to affordable housing Improve condition of the County's housing stock
	Needs Addressed	Access to Affordable Housing and Home Ownership Maintain Safe, Good Quality Housing Stock
	Funding	HOME: \$129,614
	Description	CHDO set aside funds will be used for projects that are owned, developed or sponsored by our CHDO.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Six persons/families will benefit from the Frank S. Brown Townhome project.
	Location Description	Frank S. Brown Boulevard, Steelton, PA
	Planned Activities	Construction of a six-unit low- to moderate income housing.
18	Project Name	Dauphin County HOME Housing Rehabilitation Program
	Target Area	
	Goals Supported	Improve condition of the County's housing stock
	Needs Addressed	Maintain Safe, Good Quality Housing Stock
	Funding	HOME: \$226,824
	Description	Countywide (outside of the city limits) housing rehabilitation program that helps low- to mod-income persons repair code violations and hazards in their homes.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Countywide (outside of the city limits) housing rehabilitation program that helps low- to mod-income persons repair code violations and hazards in their homes

19	Project Name	Dauphin County 1st Time Homebuyers Program
	Target Area	
	Goals Supported	Increase Home Ownership Improve access to affordable housing
	Needs Addressed	Access to Affordable Housing and Home Ownership
	Funding	HOME: \$226,824
	Description	Second or subordinated mortgage/first time homebuyers program
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Second or subordinated mortgage/first time homebuyers program
20	Project Name	2021 Home Program Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	HOME: \$64,807
	Description	Administration costs associated with the HOME program (10% of the grant). No goal outcome indicator can be determined since the budgeted funds are earmarked for the administration of the HOME program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
21	Project Name	2021 CDBG Program Administration
	Target Area	

	Goals Supported	Promote and support economic development
	Needs Addressed	
	Funding	CDBG: \$290,153
	Description	Perform activities which include planning, preparation of grant application and subrecipient agreements, environmental reviews, monitoring and implementation of project activities and general administration of the CDBG program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	HUD Matrix code: 21A Citation 570.206 CDBG National Objective: N/A
22	Project Name	2021 Unprogrammed Funds
	Target Area	
	Goals Supported	Promote and support economic development
	Needs Addressed	Economic Development Activity
	Funding	CDBG: \$192,911
	Description	Use of funds will be used to paydown on Section 108 loan.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	HUD Matrix Code: 22 CDBG Citation: N/A CDBG National Objective: N/A

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Although part of the consideration of grant applications, Dauphin County does not primarily allocate investments geographically in order to provide fair access to program funds to municipalities within the County as well as to allow for flexibility to address projects as they may become priorities. Due to limited funding, the County tries to be cognizant of the fact that focusing limited funds on a specific geographic area on the front end may exclude other populations from benefitting from the funds. The County evaluates potential projects submitted on an annual basis as funding is allocated. The County makes a conscious effort to try to disburse the funds geographically to impact as many communities as possible and the geographic mix of applicants receiving 2021 CDBG/HOME Funds is fairly balanced.

The highest concentrations of LMI communities exist in the "southern end" municipalities in Dauphin County. Geographic regions of consideration during the 2021 CDBG/HOME process, including 2021 CDBG/HOME investments, in Southern Dauphin County include:

- Harrisburg City - (Outside of Dauphin County's CDBG/HOME jurisdiction. Applicants within City referred to Harrisburg City's program.)
- Steelton Borough - \$62,000 - Steelton Police Department Co-Responder Program; Roller Enrichment Academy Trades Program
- Highspire Borough - \$153,000 - Roadway Rehabilitation Project
- Susquehanna Township - \$20,000 - Edgemont Learning Center Project; \$20,000 - HANNA Education Foundation; \$30,563 - Robert M. Jackson Memorial Center Transportation Services Project
- South Hanover Township - \$125,000 - Sanitary Sewer Project

In the northern end of the County, we are prioritizing infrastructure projects to address this geographic region's underdeveloped infrastructure and lack of investment. The County is eager to pursue projects in this geographic region since it is somewhat isolated and has much fewer assets and services than the rest of the County. For this reason, 2021 CDBG funds will be targeted towards key infrastructure projects in the Northern End. Infrastructure Projects include:

- Williamstown Borough - \$100,000 - Water Meter Replacement Project
- Millersburg Borough - \$25,000 - Just for Today Veterans Recovery Center
- Elizabethville Borough - \$115,000 - Waterline Replacement Project
- Williamstown Borough - \$20,000 - Williamstown Legion ADA Upgrades Project
- Lykens Borough - \$128,462 - Wiconsico Water Storage Tank

Countywide investments include:

- HOME Rehab Program - \$226,824.50
- HOME First Time Homebuyer's Program - \$226,824.50
- Salvation Army Family Table Program - \$25,000
- Fair Housing Council Housing Counseling Services - \$15,000
- Habitat for Humanity Blight Remediation - \$20,000
- Dauphin County Library Elevator Project - \$100,000

Geographic Distribution

Target Area	Percentage of Funds

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Despite the fact that the County does not consider geography a main driver of CDBG/HOME investment decisions, the 2021 planned investments do follow a rationale of investing in infrastructure in the underdeveloped northern end of the County, investing in more limited infrastructure in the southern end, and investing in public services that cover a majority of the county.

Discussion

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

With the use of HOME funds, Dauphin County plans to address affordable housing needs by continuing to invest in the successful HOME Rehabilitation Program and First Time Homebuyer Programs. CDBG funds will further support the Habitat for Humanity blight remediation program and the Fair Housing Council's Housing Counseling Services Program. Dauphin County will continue to set aside CHDO operating and set-aside funds for future new construction of affordable housing.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	75
Special-Needs	0
Total	75

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	6
Rehab of Existing Units	15
Acquisition of Existing Units	0
Total	21

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

As stated in the Assessment of Fair Housing, Dauphin County and the Housing Authority of Dauphin County have made measurable progress in creating accessible, affordable housing options since the 2002. It is clear that the supply of accessible housing still does not satisfy demand based on feedback from 2021 stakeholder consultation meetings. Recently constructed accessible housing is already operating at capacity with low turnover rates and demand for housing of all types and sizes. Goals and milestones have been discussed in the AFH and will be implemented in Dauphin County over the next several years.

AP-60 Public Housing – 91.220(h)

Introduction

Public housing in Dauphin County is completely managed by the Housing Authority of the County of Dauphin. The Housing Authority manages 10 public housing facilities containing 690 units of housing. The HA maintains an extensive waiting list for units and has a very difficult time with long turnover rates. According to HA records the HA maintains a waiting list of about 1,200 households for public housing and about 500 applicants for HCV which date back to 2003. One of the biggest issues facing the HA is the fact that there is not enough affordable rental housing in the County to permit residents to transition from public housing into rental housing. Additionally, as with many communities, there is a negative stigma attached to the idea of public or low-income housing development. This has not only led to open political resistance to development but also to resident and business resistance to such development. Additionally, the HA's public housing facilities are somewhat geographically concentrated in and around Steelton. While this does allow for the provision of housing to low-income populations concentrated in the urbanized communities to the south of Harrisburg, it prevents housing opportunities for lower income populations in other geographic areas of the county where additional opportunities and resources may be available.

Actions planned during the next year to address the needs to public housing

- Complete full rental of Cherry Orchard Place to fill remaining units.
- Finalize draft analysis of municipal zoning ordinances with Tri-County Regional Planning Commission and begin outreach to municipalities with zoning ordinances that pose a challenge to developing affordable housing.
- Develop and implement strategies to reduce stigma surrounding Section 8 vouchers.
- Improve the utility of public transit for persons with disabilities and members of protected classes with low incomes.
- Increase the level of fair housing knowledge and understanding among housing developers, real estate professionals, elected officials and the general public through work with the Tri-County Regional Planning Commission and Housing Authority of Dauphin County.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Authority has developed several objectives to meet its goal of strengthening housing outreach, education, investigation, enforcement and operations as part of its Analysis of Fair Housing, which was completed in 2016. Several of the objectives involve addressing language barriers experienced between staff and residents. To address this the HA will conduct an analysis to identify if there is a need for document translation as well as to identify the need for a Language Access Plan. The HA will also conduct training to teach staff how to interact with members of the public who have language and/or cultural barriers. These steps will be key in promoting and increasing participation by

non-English speaking residents. The HA will also hold additional public meetings in libraries, community centers, or other neighborhood-based facilities. These public meetings will be open to the general public as well as HA residents. HA residents will be informed of these meetings by HA staff through several means. Outreach options currently being considered by HA staff include flyers, mailings, social media announcement, advertisements and mass texts/emails. These meetings will serve multiple purposes for both the public and HA residents. The HA will use these meetings to inform both residents and the public of any news, activities or issues the HA will be involved with or addressing in the coming months. This will include the notification of services available for a variety of needs such as transit, food banks, healthcare services, daycare services and any other topics or issues which may be relevant to HA residents. The meetings will also be open to HA residents and the public to ask questions and obtain information regarding services and functions of the HA. In early 2021, the Housing Authority held public resident meetings where they were given the opportunity to provide input on issues, policy changes, and other Housing Authority items directly impacting them.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Dauphin County Housing Authority is not designated as troubled.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

There are a variety of service providers in the County who provide services for special needs populations in addition to those provided through County departments and services. Supportive housing needs are typically provided when there is a risk of homelessness, however, there are several services provided for certain populations to help with supportive housing needs. These populations primarily consist of the elderly, mentally disabled and persons recovering from addiction. The County as well of many other groups and organizations, such as non-profits and faith-based groups, are the primary providers of these services. The Dauphin County COC receives ESG Grants from the State DCED and assists a multitude of individuals having different needs and the Department of Human Services coordinates and delivers multiple programs serving homeless and other special needs activities. In 2021, the Dauphin County Office of Community & Economic Development made a concerted effort to strengthen involvement of Dauphin County Human Services in stakeholder consultations and connect the continuum of care to other stakeholders.

Dauphin County is also investing 2021 CDBG funds in the Just for Today Recovery Center serving at-risk veterans with substance abuse counseling and has prior CDBG funds invested in other special needs activities.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Dauphin County recognizes the importance of conducting outreach to the community to solicit participants for Emergency Shelter services that are available to meet community housing needs. All Homeless Assistance Programs (HAP) and Emergency Solutions Grant (ESG) sub-recipients are required to have an established plan for soliciting participants for funded services. This plan must include active involvement in the local Continuum of Care, The Capital Area Coalition on Homelessness (CACH), whose mission is to coordinate services to prevent and reduce homelessness in the Capital Region. CACH involvement provides sub-recipients with expanded opportunities to “get the word out” and solicit participants through this community collaboration with an existing network of over 70 public and private sector agencies, local and state governments, non-profit, faith and community-based organizations, foundations, businesses, and residents including those who experience(d) homelessness.

All HUD funded agencies affiliated with CACH collaborate in a community wide effort for Coordinated Entry including connection with various street outreach staff and providers such as Dauphin County Crisis Intervention and the Projects for Assistance in Transition from Homelessness (PATH) funded outreach staff, as well as collaboration with the Downtown Daily Bread which offers a free noon meal as

well as a homeless drop-in center.

Christian Churches United (CCU), a County HAP and ESG funded provider, offers case management support to families and single women in local shelters, so they can make sure households are processed through CACH's Coordinated Entry Process and offered services as appropriate. Relationships have been built with the local day center and men's shelter to make sure that their consumers are aware of housing options. CCU communicates regularly with local churches and social service provider networks so that other agencies that provide case management services to the homeless know how to link their consumers to services.

In addition, CCU employs two mobile case managers whose role will be to engage those unsheltered and living on the streets. The mobile case managers will get to know people on the streets and help coordinate their access to the appropriate housing option. Meeting people literally - where they are, encourages engagement and is the type of support necessary to get them off the streets and into stable housing.

Lastly, in an effort to assist runaway, homeless youth, The Valley Youth House Synergy Project initiated an outreach program in Dauphin County. The program offers survival supplies (food, clothes, hygienic products, sleeping bags, tents, tarps, etc.), peer support, informal counseling (individual, family, or group), information and referral services and assistance to get off the streets, if desired. Street Outreach coordinators spend most of their time in a Jeep, van, on a mountain bike, canoe or kayak, or walking to remote areas or on city streets reaching out to youth who tend to settle in places that are not easily accessible, assisting them to find permanent housing or making it safer for them to be on the streets. Street outreach coordinators visit freight train yards, transportation stations, tent-cities and homeless camps offering assistance to the many youth who refuse to go to shelters. The Synergy Project has been coordinating efforts in the rural areas of Northern Dauphin County to locate and serve.

Addressing the emergency shelter and transitional housing needs of homeless persons

There are 5 shelters that operate year-round in Dauphin County. They are:

Catholic Charities Interfaith Shelter

Families with children (accept men and women heads of household)

Capacity of 45

Shalom House

Single women and Women with Children

Capacity of 21

YWCA Greater Harrisburg

Emergency Shelter

Single Women & Women with Children

Capacity of 20

Domestic Violence Shelter

Single Women & Women with Children

Bethesda Men's Mission

Single Men

Capacity of over 100

Christian Churches United

Hotel Motel Voucher (used when shelters are full)

Families with young children in extreme crisis or individuals with a unique situation (such as a health condition)

Dauphin County provides funding for Emergency Shelter through HAP funds to Catholic Charities Interfaith Shelter, Shalom House, YWCA, and Christian Churches United.

During the winter months (December through March) there are four winter overnight shelters available.

Susquehanna Harbor Safe Haven

Single Men

Capacity of 25

Downtown Daily Bread

Single Men

Capacity of 40

YWCA

Single Women

Capacity of 9

Bethesda Mission

Single Men

*Open only when temperature falls below 20 degrees and/or there is significant snow/sleet/freezing rain

To offer transitional housing options, Dauphin County HAP supplies funding to Brethren Housing Association and the YWCA Greater Harrisburg to provide Bridge Housing. Bridge Housing is a 12-18 month program for families experiencing homelessness and is intended to be a component that “bridges” the gap between emergency shelter and long-term stable housing. Each agency has apartment units that house families while support services are offered to help families transition to permanent housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Case Management is a critical component to ensuring that homelessness is rare and brief. All Dauphin County HAP funded Emergency Shelters have case managers on-site who provide support to participants. Goal plans are developed that link participants to necessary mainstream benefits and focus heavily on housing plans. Case managers work with participants on goals that remove barriers to gaining stable housing.

Many providers have a continuum of services to offer consumers that quickly moves them into stable housing if experiencing homelessness. For example, there are four agencies funded by the local CoC, CACH and also Dauphin County ESG to provide Rapid Rehousing. They are Christian Churches United (CCU), YWCA, Shalom House and Gaudenzia Delta. Rapid Rehousing is an effective method of helping families move into their own permanent housing. Case managers provide support in locating appropriate housing, then short-term financial assistance is provided to assist with deposits, first month’s rent, and subsequent month’s rent for a limited time. This support helps families in obtaining and maintaining permanent housing. Many of the agencies focus on specific populations, for example CCU prioritizes families with children and the YWCA serves those fleeing domestic violence/trafficking as well as unaccompanied youth and parenting youth.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Dauphin County Mental Health/Autism/Developmental Programs (MH/A/DP) has recently collaborated with Dauphin County's Local Lead Agency (LLA), CACH and several other agencies working with non-elderly individuals with disabilities to participate in an 811 Project-based Rental Assistance Memorandum of Understanding to identify persons eligible for and in low income subsidized permanent supportive housing.

The target population for the 811 Program includes persons with extremely low income at or below 30% AMI. LLAs will identify and screen individuals within their service area who are currently residing in institutional settings as well as those in home and community-based residential settings, for interest to relocate into community-based housing units that receive assistance through the 811 Program.

Specifically, the 811 Program targets persons with disabilities, ages 18-61 at move in:

- who are institutionalized, but able to live in the community with permanent supportive housing,
- at risk of institutionalization, without permanent supportive housing,
- living in a congregate setting, who desire to move to the community.

Eligible candidates are ranked based upon their current housing status: person in institutional care is the highest priority for 811 housing; persons at risk of institutional care are second and person residing in congregate licensed care settings (such a MH CRR/LTSR or PCH) are the third priority group.

Homeless Prevention efforts are supported through Dauphin County's HAP rental assistance program. CCU is the recipient of rental assistance funds that are used to provide financial assistance for both security deposits for those moving into their own apartment and for those who already have rental housing but are in arrears on their rent. Funds are used to ensure that housing can be maintained after the assistance is provided.

Discussion

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

As part of the development of 2017-2021 plan, information provided by the recently completed Assessment of Fair Housing was incorporated into the document. This included the barriers to affordable housing which were identified as part of that assessment. The barriers that were identified during that assessment include:

- Lack of resources for fair housing agencies and organizations
- Barriers to housing choice
- Segregation/integration
- The availability, type, frequency, and reliability of public transportation
- Lack of private investment in specific neighborhoods
- Location of employers
- Disparity in access to opportunities
- Daycare costs and accessibility
- The location and type of affordable housing
- Community opposition
- Restrictive land use and zoning laws

Negative effects caused by public policies were identified during the assessment as is listed in the last bullet point, “Restrictive land use and zoning laws”. During the development of this plan and the associated Assessment of Fair Housing, it was discovered that the County does not have a process for evaluating the zoning ordinances of subrecipients to identify discriminatory language or practices. Research conducted that all of the zoning ordinances reviewed contained some level of language which may contribute to impeding fair housing choice. While there have been no recent cases of fair housing discrimination in Dauphin County the twelve zoning ordinances reviewed all contained some components that could be addressed to reduce impediments to fair housing choice. Tri-County Regional Planning Commission is currently reviewing the City of Harrisburg’s zoning ordinance and continues to meet with Dauphin County as part of the Attainable Housing Work Group to implement next steps regarding revising municipal zoning ordinances.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Dauphin County through the TCRPC Attainable Housing Work Group has completed analysis and ranking of all municipalities relative to strength of affordable housing in zoning ordinances. We are now entering

the finalization of a report on zoning and municipal outreach to begin the process of amending zoning ordinances countywide. The power behind land development decisions in Pennsylvania resides with municipal governments through the formulation and administration of local controls. These include comprehensive plans, zoning ordinances and subdivision ordinances, as well as building and developmental permits. In partnership with Tri-County Regional Planning Commission, an ad-hoc committee has actively been finalizing an analysis of municipal zoning and is planning outreach to begin sharing model ordinances and best practices with municipalities.

In providing CDBG funds to municipal subrecipients, the County is responsible to HUD to ensure that it is not investing in systems that perpetuate segregated housing patterns. In cases where this analysis determines that local rules are inconsistent with fair housing laws, the County will inform community leaders and suspend the award of County-administered competitive federal funds until problem issues are adequately addressed. It is doing this through the Attainable Housing Work Group process.

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

Dauphin County continues to use its entitlement funds to provide assistance with activities that meet the underserved needs of the Community. Through continued support of the CACH in the completion and implementation of the continuum of care, Dauphin County will be appraised of the needs of the underserved and the changes in the needs over time. This will facilitate the use of scarce funds in an efficient way

Actions planned to address obstacles to meeting underserved needs

In 2021, Dauphin County plans to invest in CDBG projects that remove obstacles to underserved needs including:

- ADA upgrades as part of the Highspire Roadway Improvements Project.
- ADA upgrades at the Williamstown Legion.
- ADA upgrades at the Dauphin County Library.
- Transportation improvements for veterans served by the Robert M. Jackson Memorial House.
- Residential improvements through the Dauphin County HOME Rehab Program.

Regarding additional areas identified as obstacles to underserved needs, Dauphin County will make a deliberate effort to specifically provide additional outreach to the Harrisburg Area Transportation Study (transportation agency), Tri-County Regional Planning Commission, and specific stakeholders within goal areas that did not submit 2021 applications.

Actions planned to foster and maintain affordable housing

Actions planned to foster and maintain affordable housing in 2020 include investments and activities:

- Continue investment in HOME First-Time Homebuyers down-payment assistance.
- Continued investment in HOME Rehabilitation Program.
- Continued investment of HOME Set-Aside Funds for new affordable housing construction.
- New investment of CDBG funding in Fair Housing Council's Housing Counseling Program.
- Continued investment of CDBG funds in Habitat for Humanity Blight Remediation Program.

Actions planned to reduce lead-based paint hazards

The County considers the presence of lead based paint hazards a serious health problem. As part of the county's HOME Rehab program, any house that was built before 1978 has a lead based paint (LBP) inspection performed on the residence and if necessary lead-paint abatement is performed. The Housing Rehabilitation Program is utilized as an avenue to mitigate lead-based pain hazards in low-

income households.

Actions planned to reduce the number of poverty-level families

Through implementation of its housing and community development program Dauphin County expects to reduce the number of families with incomes below the poverty level. Dauphin County has a number of programs that address the needs of households with incomes below the poverty level.

Dauphin County supports a number of social service providers that help households with poverty or near poverty level incomes. Some of the Programs and Actions are: TANF, Dauphin County Economic Development, implementation of Section 3 Employment and Contracting policies, HACD providing Section 8 vouchers to households, and the Capitol Coalition on Homelessness which provides emergency and permanent supportive housing.

Specific to the 2021 Action Plan, CDBG funds are planned to be used for the following efforts that help reduce the number of poverty-level families:

- CDBG funds for Fair Housing Council Housing Counseling Program to increase home ownership.
- CDBG funds for Edgemont Learning Center to provide educational enrichment to youth from poverty-level families.
- CDBG funds for Roller Home Project to teach trade skills to predominantly poverty-level youth for gainful employment.
- CDBG funds for HANNA Education Foundation Program to improve youth educational outcomes.
- CDBG funds for Habitat for Humanity Blight Remediation Program to turn blighted properties into affordable housing.
- CDBG funds for Just for Today Veterans Recovery Center to help veterans recover from substance abuse and become productive members of society.

Actions planned to develop institutional structure

The Dauphin County Board of Commissioners has delegated the responsibility for the administration of the Dauphin County's CDBG and HOME programs to the Dauphin County Office of Community and Economic Development through the Dauphin County EDC.

Over the past year, the DCEDC Office worked diligently to strengthen policies and procedures as well as its risk assessment, application review, and monitoring processes. Specific steps taken in 2020-2021 to develop institutional structure include:

- Revised CDBG/HOME Policies and Procedures to provide greater specificity.
- Revised HOME CHDO Operating and CHDO Set-Aside Agreements to correct issues previously identified by HUD.

- Revised CDBG/HOME monitoring handbook.
- Created CDBG/HOME Monitoring Workbook to guide annual monitoring including supplemental worksheets, checklists, template correspondence, and other items to streamline monitoring.
- Created formal risk assessment worksheets to use in qualifying applications and prioritizing subrecipient monitoring.
- Creation of a CDBG orientation training for all subrecipients to ensure project expectations are thorough reviewed up front.

The County agencies will participate with other groups where appropriate, such as it does in planning for homeless and facilitate cooperative problem solving in Dauphin County.

Actions planned to enhance coordination between public and private housing and social service agencies

One of the goals stated in the Assessment of Fair Housing was to increase the amount of affordable housing in areas with higher access opportunity.

The Housing Authority of the County of Dauphin will begin to increase participation of private landlords, particularly those in higher opportunity neighborhoods. This could involve coordinating with real estate professionals, property managers, and others involved with rental housing.

Dauphin County DCED also improved stakeholder outreach between public/private housing and social service agencies during the consultation process. This included providing key contact information to all stakeholders after consultation. Dauphin County also participated in professional panels and seminars bringing together public and private sector housing entities including the Messiah College Connecting Communities Seminar.

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

The Annual Action plan describes the types of activities that will be undertaken in Program Year 2021 with its Community Development Block Grant and HOME funds. The County does not anticipate that there will be any program income during 2021.

The HOME program was initiated by the County in 2002. The County has adopted a HOME Investment Partnership Program Resale/Recapture policy for home ownership activities. The resale/recapture policy is based on the Final Rule of the HOME Investment Partnership Program which was published in July 2013. Specifically, the policy is based on 24 CFR 92.254, Qualification as Affordable Housing: Home Ownership.

The issue of resale/recapture arises when a homeowner that received home buyer assistance under the HOME Program decides to sell the property. If the property is sold after the period of affordability has expired, there are no restrictions in terms of resale or recapture of HOME funds that apply to such a transaction. However, if the sale occurs before the period of affordability has expired, certain regulatory limitations apply.

The regulations at 92.254 (a)(5) give the participating jurisdiction two broad options relative to the treatment of properties that are sold before the period of affordability has expired:

- 1. The owner that received HOME assistance must sell the home to a low income family that will use the property as their principal residence,*
- 2. The participating jurisdiction must recapture some or all of the HOME investment that was initially extended to the home buyer.*

It is the policy of Dauphin County, wherever possible, to recapture the appropriate amount of the HOME investment rather than restricting the sale to a qualified low-income family that will use the property as its principal residence.

Dauphin County has worked diligently in 2020 to update its HOME-related agreements including its CHDO Operating Agreement, CHDO certification checklist, Set-Aside Agreement, and a specific homebuyer recapture agreement.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the

Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The County does not participate in any other forms of investment.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

First-time Home Buyer Program: The seller must repay the full amount borrowed when the property transfers ownership. This requirement lasts in perpetuity. Homeowner is required to sign a First Time Homebuyer's Agreement outlining the terms of recapture.

Home Rehab Program: The seller must repay if the property is sold within the first ten years according to the following schedule:

- First year - 100%
- Second year - 95%
- Third year - 90%
- Fourth year - 85%
- Fifth year - 80%
- Sixth year - 75%
- Seventh year - 70%
- Eighth year - 65%
- Ninth year - 60%
- Tenth year - 55%

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The resale/recapture guidelines for Dauphin County's HOME Program can be found in HOME Program Guidebook Policies and Procedures Manual. Under Section III 2.b "Qualification of Affordable Homeownership Housing", it states:

(6) The family who receives assistance to become a homeowner is subject to either resale restrictions or recapture to ensure the property's continued affordability in compliance with Section 92.254(a)(5) of the HOME Final Rule.

(7) DCED currently utilizes a policy that requires the recapture of HOME- assistance in the event the homebuyer does not continue to live in the home as their principle residence for the duration of the required affordability period. However, when the only assistance provided is to the developer to assist with construction and/or development costs and there is no direct assistance to the homebuyer, a "resale" requirement must be put in place instead of "recapture".

Under Section III 2.c "Enforcement of Affordability in Homeownership Housing, it states:

(1) The County places a lien on the deed to the home requiring that the County of DCED be notified

and be given a first right of refusal to purchase the home in the event of foreclosure or a loan default prior to foreclosure.

(2) If the County repurchases a home previously assisted with HOME and the unit goes into foreclosure, additional HOME funds may be used to keep the unit affordable under certain conditions pursuant to Section 92.254(a)(ii)(9) of the HOME Final Rule. Additional HOME funding may not be used if the mortgage that is in default is a HOME funded mortgage. Total funding for the home (including previously used HOME funds) cannot exceed the maximum HOME investment allowed under 221 (d)(3). HOME funding can be used to assist a new, low-income homebuyer to purchase the home. [1]

(3) HOME guidelines require that the County declare whether it will use resale or recapture at the time of the commitment of HOME funds to a project. {Ref. HUD Homefires publication Vol. 5 no.5}

Under Section III 7 Recapture of HOME Funds, our policy states:

Recapture of HOME funds is only possible if upon the sale or transfer of an assisted homeowner unit, which is subject to the recapture requirement, there are available funds for recapture after payment of the senior mortgage(s) and payment of required sales expenses, taxes, fees, utilities and other reasonable and legitimate settlement costs.[1] Note: There is no recapture provision allowed for rental housing since any rental housing that does not remain affordable and occupied in compliance with the HOME program requires that all HOME funds provided to assist the property be repaid.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The County does not participate in refinancing.

